# Ocean Power Technologies Inc. Fiscal Second Quarter 2017 Call Script

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# 4 **Operator Comments**

5 Good day ladies and gentlemen, and welcome to the second quarter fiscal 6 year 2017 Ocean Power Technologies conference call. My name is LeeAnne 7 and I'll be your operator for today's call. At this time all participants are in a 8 listen only mode. Later we will conduct a question and answer session and 9 instructions will be given at that time. If anyone should require operator 10 assistance please press star then zero key on your touch-tone telephone. As 11 a reminder, this conference call is being recorded.

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- 13 I would now like to turn the conference over to Mr. Andrew Barwicki –
  14 Investor Relations for Ocean Power Technologies.
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# 16 Barwicki - Introduction

Good morning, and thank you for joining us on Ocean Power Technologies'
conference call and webcast to discuss the financial results for the 3-month
period ended October 31, 2016.

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21 On the call with me today are George Kirby, President and CEO; and 22 Matthew Shafer, Chief Financial Officer. George will provide an update on 23 the company's highlights for the quarter, after which Matthew will review 24 the financial results for the second quarter.

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- Following our prepared remarks, we will open the call to questions. This call is being webcast on our website, at www.oceanpowertechnologies.com.
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- It will also be available for replay later today. The replay will stay on the sitefor on-demand review.
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Last Friday, December 9<sup>th</sup>, Ocean Power Technologies issued its earnings press release and filed its quarterly report on Form 10-Q with the Securities and Exchange Commission. All of our public filings can be viewed on the SEC website at SEC.gov or you may go to the OPT website, www.oceanpowertechnologies.com. 38 During the course of this conference call management may make 39 projections or other forward-looking statements regarding future events or 40 financial performance of the Company within the meaning of the Safe 41 Harbor provisions of the Private Securities Litigation Reform Act of 1995. 42 These forward-looking statements are subject to numerous assumptions 43 made by management regarding future circumstances over which the 44 Company may have little or no control that involve risk and uncertainties 45 and other factors that may cause actual results to be materially different 46 from any future results expressed or implied by such forward-looking 47 statements.

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We refer you to the Company's Form 10-K and other recent filings with the
Securities and Exchange Commission for the description of these and other
risk factors.

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53 And now, I'd like to turn the call over to George to begin the discussion.

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#### 55 George H. Kirby – President and Chief Executive Officer

56 Thank you, Andrew, and good morning everyone.

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58 Today I'll review our business operations and provide an update on key 59 activities and developments in the quarter. Following this, Matthew will 60 briefly review our financial results, after which Matthew and I will be 61 available to answer any questions.

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63 First, we're excited that the Company is continuing to make measureable 64 progress on our business plan on a number of fronts. Throughout the second quarter, we had two PowerBuoys operating off the coast of New 65 Jersey. We announced performance validation of our commercial unit 66 number one PB3 PowerBuoy, and in December we retrieved this 67 68 PowerBuoy to prepare it for shipment to Japan in 2017 where it will go onlease with Mitsui Engineering and Shipbuilding. This first commercial PB3 69 has been ocean tested since July 2016, and has generated over 1.4 70 71 megawatt-hours of electric power. It achieved a single day peak production 72 of over 30 kilowatt-hours during its deployment, which is an equivalent 73 hourly average of over 1.25 kilowatts for that day.

75 In October, we retrieved our pre-commercial PB3 PowerBuoy, which is 76 currently being upgraded to commercial status as our unit number two. 77 This pre-commercial PB3 PowerBuoy was used to complete our scope of 78 work per our agreement with the National Data Buoy Center, or "NDBC", consisting of integrating and demonstrating a Self-Contained Ocean 79 Observing Payload, also known as a "SCOOP". The SCOOP was powered by 80 81 the PB3 and its data was transmitted real-time back to OPT and the NDBC. 82 The demonstration of this combined system met all performance 83 requirements during its deployment, and we are currently discussing next 84 steps with the NDBC.

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We also installed a marine mammal detection sensor under the precommercial PowerBuoy as part of our agreement with the Wildlife Conservation Society, or the "WCS". The objective was to determine the feasibility of a combined system which could communicate real-time mammal migration data, by understanding any acoustic interactions between the sensor and the operating PB3. The sensor has been returned to WCS and its data is undergoing analysis.

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94 We recently achieved a significant milestone of approximately 45 million 95 cumulative strokes over our commercial fleet of five power take offs, or 96 "PTOs", comprised of both ocean deployments and accelerated life testing. This simulates a PTO fleet cumulative ocean-operation duration of 97 approximately three and one-half years. We continue to life test our PTOs 98 under extreme laboratory conditions in order to validate reliability which is 99 necessary to achieve consistent three year maintenance intervals of the 100 101 PB3. We believe that our approach continues to demonstrate the reliability 102 of our commercial-ready PTO design and provides significant credibility to 103 the value proposition for our target markets.

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Last week we announced a joint marketing agreement with Sonalysts. We view this partnership as a significant milestone in our commercialization efforts. We believe strategic partnerships are an important part in commercializing a new technology and a new product. These partnerships can be used to improve the development of overall integrated solutions, to create new market channels, to expand commercial know-how and

111 resources, and geographic foot-print, and to bolster product delivery 112 capabilities and improve ramp-up time. Sonalysts maintains core 113 technology and expertise in subsea wireless communications and 114 autonomous undersea systems analysis, which, we believe when combined 115 with the PB3 power and real-time communications platform, can 116 potentially bring value to existing and future autonomous undersea vehicle 117 infrastructure. Sonalysts also brings core competencies as a systems 118 integrator with advanced technologies in human-system interfacing and 119 big-data processing. We believe this, combined with their long standing 120 presence in the defense market brings significant new capabilities that are 121 synergistic with ours and can enable us to aggressively pursue business 122 opportunities in this and other markets such as oil and gas.

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124 In September, we announced a contract with the U.S. Department of 125 Defense Office of Naval Research to design a specialized mass-spring 126 oscillating PowerBuoy. This PowerBuoy differs from the PB3 in that it 127 would be self-contained and would have no external moving components. 128 The design will be an anchorless, station-keeping, low profile PowerBuoy 129 that would most likely power mission critical surveillance sensors and the 130 buoy's control and propulsion systems.

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132 Phase one of the contract scope includes the system design and laboratory 133 testing of a proprietary inertia-based, mass-spring PTO, and the selection of 134 an electric propulsion solution to be integrated into the PowerBuoy. The objective of this first phase is to design and optimize the inertia based 135 136 generation system, evaluate the buoy propulsion system, and carry out 137 performance testing of critical PTO components. We currently have several 138 patented solutions for mass-spring oscillating designs, and we believe we 139 will be able to leverage our intellectual property to address the Office of 140 Naval Research needs.

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The proposed system is scalable and once completed, could expand our entire product portfolio with more product options into the commercial and defense markets. We recently held our first project review with the Office of Naval Research Program Officer who was pleased with our overall status and progress..

148 In the second quarter we completed a capital raise that netted the 149 company approximately \$6.9 million. We are using the net proceeds for 150 general corporate purposes, which include expanding our sales and 151 marketing functions, and may include application demonstrations and 152 additional development and testing of PowerBuoy systems in order to 153 progress and accelerate our commercialization efforts.

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In November, we received nearly \$700,000 through New Jersey's 155 156 Technology Business Tax Certificate Transfer Program. This program 157 enables New Jersey-based companies with fewer than 225 U.S. employees 158 to raise cash to finance their growth and operations by selling net operating 159 losses and R&D tax credits to unaffiliated corporations. The program is 160 administered by the New Jersey Economic Development Authority and 161 the New Jersey Department of the Treasury's Division of Taxation. We are 162 also happy to report that in November the United States District Court 163 issued its final judgment approving the settlement of our shareholder 164 lawsuit.

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166 At this time last year, we were developing the next generation product, 167 which we expected would feature an enhanced electrical storage system, a 168 higher efficiency power management system, and a user friendly interface 169 providing even more flexibility to end-users. We announced that this next-170 generation buoy had undergone its critical design review, and we expected 171 that it would achieve a maturity level, through extensive in-ocean and 172 factory accelerated life testing, that would allow us to proceed with a 173 commercial product launch in 2016. In July we accomplished our goal when 174 we deployed our first commercially designed PB3 PowerBuoy off the coast 175 of New Jersey and are now preparing to ship it to Mitsui Engineering and 176 Shipbuilding in Japan for its first customer lease.

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We continue to aggressively target high-value markets, including oil and gas, security and defense, ocean observing, and communications, each of which we believe will derive significant value from our PB3 PowerBuoy power and real-time communications platform.

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183 I will now turn it over to Matthew, who will review our financial results in184 the quarter.

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# 186 Matthew Shafer - Chief Financial Officer

187 Thank you George, and good morning everyone. I will now review results188 for the second quarter of fiscal 2017.

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For the three months ended October 31, 2016, we reported revenue of **\$0.2 million,** as compared to revenue of **\$0.5 million** for the three months ended October 31, 2015. The decrease in revenue over the prior year was primarily related to lower revenue from MES during the three months ended October 31, 2016 as compared to the three months ended October 31, 2015, which included revenue from our WavePort contract and billable work under our prior contracts with the U.S. Department of Energy.

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198 The net loss for the three months ended October 31, 2016 was \$1.0 million 199 as compared to a net loss of **\$3.0 million** for the three months ended 200 October 31, 2015. This decrease is mainly attributable to lower selling, 201 general and administrative costs and the decline in the fair market value of 202 the common stock warrants liability. For the six months ended October 31, 203 2016, we reported revenue of **\$0.4 million**, as compared to revenue of **\$0.6** million for the six months ended October 31, 2015. The net loss for the six 204 205 months ended October 31, 2016 was \$4.8 million, as compared to a net loss of **\$7.2 million** for the six months ended October 31, 2015. 206

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Turning now to the balance sheet, as of October 31, 2016, total cash, cash equivalents, and marketable securities were \$12.5 million, up from \$6.8 million on July 31, 2016. As of October 31, 2016 and July 31, 2016, restricted cash was \$0.3 million for each period, respectively. Net cash used in operating activities was \$6.3 million during the six months ended October 31, 2016, which includes \$500,000 of costs related to the litigation

settlement and additional legal costs of \$200,000, compared with \$7.0million for the six months ended October 31, 2015.

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As discussed on the prior conference calls, we have taken a number of steps over the last months to reduce our cash burn rate while focusing our technical, operating and business development resources on key initiatives, particularly the PB3. We are encouraged with our recent capital raise in October and continue to remain confident in our cash position. We anticipate having sufficient cash to maintain operations into at least the guarter ended January 30, 2018.

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225 With that, I'll turn it back to George.

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#### 227 George H. Kirby – President and Chief Executive Officer

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- 229 Thank you, Matthew.
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231 Before we move on to Q&A, I would like to take a moment to discuss our 232 product commercialization and business development efforts. Nearly two 233 years ago, we accelerated our strategic pivot from a *project*-based company 234 to a *product*-based company, with a totally new go-to-market strategy. 235 Over the last two years, we have focused on bringing a reliable *product* to 236 market; one which is designed to survive a 100-year storm and to have a 237 maintenance-free interval of three years while operating in very harsh and 238 inhospitable environments. To achieve this, our new management team 239 essentially re-engineered the product development approach, bringing and 240 implementing best industry practice design and validation techniques of

new products which accelerated time to market. Likewise we have been

242 pursuing applications in new markets by spending considerable time on

243 educating stakeholders in our technology and the unique value-proposition

that it bears. Make no mistake; this is a long-cycle business, because

245 entering a new market with a disruptive product such as the PowerBuoy

246 requires time for end-user evaluation prior to leading to orders.

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248 Let me spend a few minutes to describe what it takes to ultimately 249 generate revenues under the strategic shift initiated two years ago. Both 250 the defense and the oil and gas industries evaluate new technologies against a scale called "technology readiness level", or "TRL", which 251 describes the maturity level of new technology. These qualifications 252 253 include, among others, a multitude of design specifications and criteria, 254 design and manufacturing procedures, vendor gualification, and technical 255 risk management.

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257 In the case of the oil and gas industry, one example of the TRL is based on 258 the American Petroleum Institute's recommended practices, which 259 generally ranks technology on a scale from zero, which is an unproven 260 concept, to seven which is a field-proven final solution. Based on the 261 published criteria for TRL, we believe that the PB3 has met the criteria to 262 achieve a TRL-6, which is an installed and fully tested production unit. Prior to securing commercial orders of any significance, oil and gas end-263 264 users require that a new system operate in the intended application for a 265 set duration in order to prove out the application. It is these specific demonstrations which we're working toward, and which highlights the 266 267 need for strategic partnerships around the highest potential applications to 268 achieve sustainable revenues.

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270 Since 2015, we have engaged with nearly 200 stakeholders within all of our 271 target markets, both domestically and internationally. Each engagement is 272 a unique company, firm, research or academic institution, or government 273 or regulatory entity, and in many cases we have met with parties on several 274 occasions as we advance discussions of our products and applications. 77% 275 of total engagements are in the United States, and three quarters of these 276 U.S. engagements are in the oil and gas market. In the U.S. market alone, 277 15% of our oil and gas engagements have been with owner and/or 278 operators; but most (55% to be exact) have been equipment and service 279 providers to the oil and gas industry.

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281 Most applications, around 82%, are focused on subsea operations such as 282 chemical injection and power distribution systems, or services related to 283 extending the life of production fields such as inspection services and 284 surveys, all of which benefit from monitoring, power augmentation, or 285 power redundancy. Also, most applications require or benefit from realtime data communications. A smaller percentage of applications are 286 287 focused on information collection for front-end engineering and 288 development (or "FEED"), although we believe that once market adoption 289 is achieved in the other application areas, FEED could be an area of growth.

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291 Most of our discussions occur with the evaluators, implementers, and final 292 decision-makers for our solutions. 42% of all discussions with owners, 293 operators, and equipment and service providers are at the executive level, 294 and over a third have advanced through technology discussions and 295 application exploration. One such relationship, Sonalysts, has resulted in a 296 joint marketing agreement, and we believe that more could result in the 297 coming months. Our international business development activities have 298 resulted in similar results, as we continue to find ways to expand our 299 geographic footprint across our target markets.

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301 In conclusion, we have come a long way in developing a new product which 302 is proving to be valued by our target markets. We have made significant 303 headway in driving our product into markets with the end-goal of achieving 304 sustainable revenues, and we are finding ways to accelerate this process. 305 We are focused on improving our products and removing cost, as well as 306 strategically developing next generation products driven by the voice of the 307 customer. And we continue to focus on achieving operating efficiencies in order to maximize our financial runway, while finding the right talent to 308 help move us toward our business objectives. 309

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As always, thank you for your support and time today. Operator, we're nowready to take guestions.

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## 314 **Question-and-Answer Session**

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- 316 *Operator:*

317 There are no further questions in the queue. I'll now turn the call back over

318 to Mr. Kirby for any closing remarks.

## 319 George H. Kirby

320 Thank you all once again for attending today's call. If you have any further

- 321 questions, please do not hesitate to contact us. Otherwise, we look forward
- 322 to speaking with you again next quarter.
- 323 *Operator:*
- Thank you everyone. That concludes our call. You may now disconnect.
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